# tourism hamilton





# President's Message



"The plan has new vision and mission statements and provides clear objectives and a focused set of deliverables for the organization."

On behalf of Tourism Hamilton's board of directors and staff, I am pleased to present the Tourism Hamilton 2007 Annual Report, an overview of the year's successes.

Tourism Hamilton's key accomplishments in 2007 included:

- Implementing the 2007 Tourism Hamilton marketing plan which outlines objectives and tactics for Tourism Hamilton's core markets (Meetings and Conventions, Sport Tourism, Leisure Market, Travel Trade and Visitor Services)
- Project managed the City's and Ontario Tourism's sponsorship and participation in the 2007 Tim Hortons Brier
- Hosted the Canadian Society of Association Executives (CSAE) Conference
- Welcomed flyglobespan to Hamilton
- Administered the Downtown Ambassador Program

Details on the above are featured in this report within the appropriate market segment.

To boost spirit within the local tourism industry and facilitate networking, Tourism Hamilton staged two industry events: the 9th Annual Tourism Awards and Annual Tourism Summit.

Over 440 representatives of the local tourism industry attended the awards dinner "Hamilton Plays to Win" hosted at the Hamilton Convention Centre. Over 150 people attended the annual Tourism Summit, also hosted at the Hamilton Convention Centre. Revenue increased for both events, through new sponsorship agreements.

This past year also marked the last of Tourism Hamilton's initial five year business plan. The Tourism Hamilton Board of Directors (the board) began planning for the future of Tourism Hamilton with the creation of a new three year strategic plan for the years 2008-2010. The plan has new vision and mission statements and provides clear objectives and a focused set of deliverables for the organization.

I welcome your feedback on Tourism Hamilton's productivity in 2007 and look forward to working with you in 2008 to further build on these successes.

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Mark Farrugia
President of Tourism Hamilton's Board of Directors

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**Duncan Gillespie** Executive Director, HECFI

**Steve Miazga** General Manager/CAO, Hamilton Conservation Authority

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## **Tourism Hamilton Staff Team**



David Adames Executive Director 905-546-4132 e-mail: dadames@hamilton.ca



Kathy Dunn
Tourism Events
Coordinator/Administration
905-546-2424 Ext. 5584
e-mail: kdunn@hamilton.ca

### Sales and Marketing:



Trish Chant-Sehl (June 2008 on) Sport Tourism Coordinator 905-546-2424 Ext. 5499 e-mail: tchant@hamilton.ca



Alana Henderson (to June 2008) Sport Tourism Coordinator 905-546-2424 Ext. 5499 e-mail: ahenders@hamilton.ca



Barbara Eastman-Lewin Convention Sales Coordinator 905-546-2424 Ext. 5557 e-mail: beastman@hamilton.ca



Sharon Murphy Sport Tourism Coordinator 905-546-2424 Ext. 5770 e-mail: smurphy@hamilton.ca



Ted Flett
Marketing & Media Relations
Coordinator
905-546-2424 Ext. 5585
e-mail: tflett@hamilton.ca



Mira Todorovic Group Sales Coordinator 905-546-2424 Ext. 5465 e-mail: mtodorov@hamilton.ca

#### **Visitor Services:**



Maria Fortunato Visitor Services Coordinator 905-546-2424 Ext. 2616 e-mail: mvfortun@hamilton.ca

## **Leisure Market and Travel Trade**



The key objectives for the leisure and travel trade markets included growing visitation from the drive market (within 300 km radius) while exploring new international markets, including supporting the arrival of flyglobespan to Hamilton International Airport.

To provide cost-effective Hamilton product information to mass consumers, Tourism Hamilton's media relations program generated unpaid, relevant editorial coverage in key domestic and US print and broadcast media outlets as well as trade publications.

To reach the broad leisure consumer, Tourism Hamilton focused on consumers in Buffalo, London, Ottawa and Toronto - the key leisure markets as identified in the 2003-2007 Tourism Hamilton Business Plan.

Tourism Hamilton's travel trade program promoted the City's tourism products and experiences to tour operators, travel agents and group leaders. The program is transitioning from a focus on group travel to more focus on fully independent travel.

#### These efforts resulted in:

- Summer campaign supported by eight tourism partners spurring 2,682 microsite hits and over 200 consumer e-newsletter registrations
- 84 media leads for tourism partners, and
- Eight travel media tours

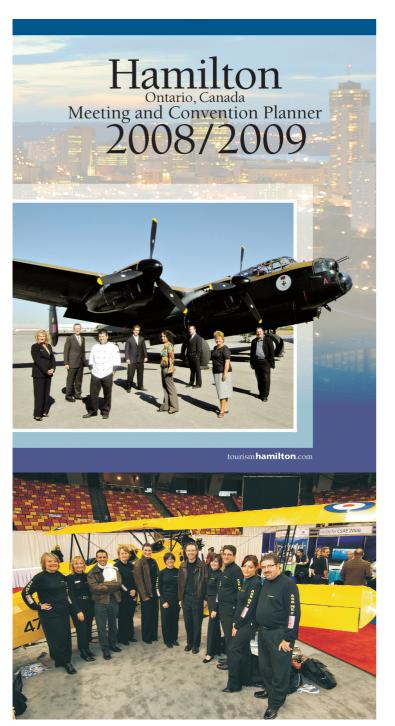
International markets were pursued, including joining the Canadian Tourism Commission's (CTC) trade mission to Mexico, attending the CTC's Trade Show in Mexico and participating in OTMPs Asia Sales Mission. For the first time in over twenty years, Hamilton had direct airlift to the important United Kingdom market from flyglobespan airlines. The UK market is Ontario's second largest international market, and the new service provided business opportunities for Hamilton suppliers including hotels, ground transportation providers, attractions and restaurants. Tourism Hamilton supported the new air route by conducting a sales mission to the UK to meet with key travel agents and travel writers and participating in OTMPs UK sales mission.

#### These efforts resulted in:

- A UK travel writer familiarization (fam) tour to Hamilton
- A Korean travel writer fam tour to Hamilton, and
- Sales leads for tourism partners including airlines looking for potential new charter flight opportunities into Hamilton International Airport

 $Top: The 2007/2008\ Experience\ Hamilton\ Tourist\ Guide\ featured\ an\ indoor\ arts\ attraction\ for\ the\ first\ time\ in\ the\ publication's\ five\ year\ history.\ 125,000\ copies\ hit\ key\ markets\ and\ were\ used\ as\ inquiry\ fulfillment.\ Bottom:\ Summer\ marketing\ campaign\ promotional\ material\ driving\ consumers\ to\ tourism\ hamilton\ .com\ for\ coupons\ and\ contest\ entry.$ 

# **Meetings and Conventions**



The objective for this market was to continue to raise the profile of Hamilton as a meeting destination, the "place to meet" in Southern Ontario, with a focus on the domestic market. Key sales efforts were directed at provincial and national association executives and meeting planners. Tourism Hamilton continued to identify and work with Hamiltonians who are actively involved with their respective associations, to encourage them to bring their convention to the City. The promotional plan focused on multi-property meetings and conventions to grow the number of city-wide conventions and room nights generated from meetings and conventions.

#### These efforts resulted in:

- 24 qualified sales leads for tourism partners
- 195 sales leads from sales receptions at McMaster University
- Six (6) secured bids for future meetings and conventions with an estimated 5,675 room nights and an approximate value of \$788,000 in room revenue
- Servicing was provided to 69 meetings that were held in Hamilton during the year, and
- 16 grants were administered to conventions

The provision of the convention development fund from the Ontario Ministry of Tourism enabled Tourism Hamilton to partner with HECFI and the Destination Marketing Fee (DMF) hotels to launch a coordinated and enhanced promotional effort for the meetings and convention market. These efforts included attendance at the World Education Congress for Meeting Planners International (MPI), enhanced promotions for hosting CSAE in Hamilton, producing a new meeting and convention planner and offering an incentive program for meeting planners. Tourism Hamilton also coordinated two trade shows at McMaster University to promote our services to professors and staff on campus, encouraging more meetings from the university.

The highlight of the year for this market segment was Team Hamilton's hosting of the CSAE Conference and Trade Show. The conference was the second largest CSAE conference in the organization's history. Over 600 delegates representing executive and industry members attended the three day conference. Conference evaluations were very positive in terms of the experience that delegates had in Hamilton. Follow up is continuing on the leads generated from the conference. Tourism Hamilton would like to acknowledge the support of the transportation, accommodation and food and beverage sectors in particular for their support of this conference. The delegates who attended the conference are decision-makers who determine the host cities for their future conventions and business meetings.

# **Sport Tourism**

In 2005, the board approved the Hamilton Sport Tourism Action Plan. The plans implementation is on target, guided by the Sport Tourism Advisory Committee. Through sport events and sport conferences, Hamilton can achieve multiple goals. According to the plan, "Sport events create media attention, contribute to economic development, sport development and participation, raise civic profile, engage the community, help enhance infrastructure, and foster civic pride." The objective for this market in 2007 was to follow the recommendations of the plan; primarily to bring local, provincial, national and international sport events, including sport conferences, to Hamilton.

#### These efforts resulted in:

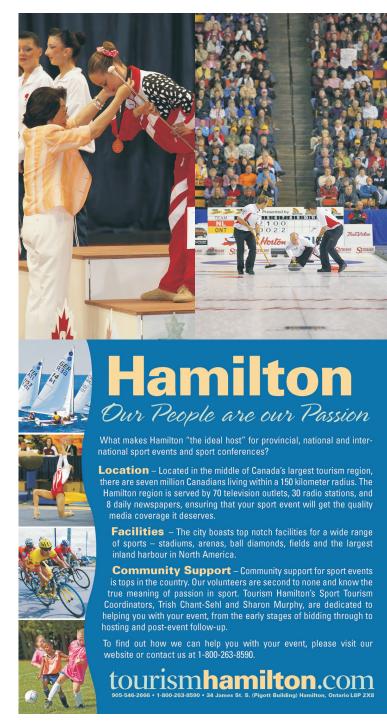
- 44 sales leads to tourism partners
- Eight (8) secured bids with an estimated 4,460 in room nights and approximate value of \$525,000 in room revenue
- Servicing was provided to 56 sport events hosted in Hamilton during the year, and
- 43 grants were administered to sport events

In 2007, staff worked closely with local sport tourism organizations to both grow current events and secure new events in Hamilton. Sales efforts were also extended to provincial and national sport organizations through sales calls and attending the Canadian Sport Tourism Alliance conference and trade show. Tourism Hamilton worked with Sport Hamilton and Community Services to deliver two workshops to local sport organizations, which were attended by over 200 participants in total.

The highlights for sport tourism in 2007 included hosting the World Baton Twirling Championship (over 1,000 participants from 14 countries and over 2,600 room nights generated), the 50th CANUSA Games (1,600 participants from Flint, Michigan and Hamilton and over 400 room nights) and the Tim Hortons Brier.

#### **Tim Hortons Brier Snapshot:**

- Over 107,000 spectators attended the event; \$5 million local economic impact
- Over 7,300 room nights at local hotels generated
- Provincial tourism statistics for March 2007 show that Hamilton/Burlington had the second highest hotel occupancy rate in Ontario at 70%
- Television ratings (TSN and CBC) indicated 3,054,000 viewers
- The Brier generated over \$1.4 million worth of print media value in editorial coverage for Hamilton (as reported by Bowdens Media Monitoring)
- Downtown restaurants reported "best sales in 10 years"
- Over 1,100 volunteers participated in the Brier



#### These efforts resulted in:

- Staff and volunteers helped 65,833 visitors at the Tourist Information Centres, representing an 84% increase over the previous year
- Individually, the attendance at the centres was:
  - 5,578 for the Downtown Centre (down 9% over 2006)
  - 57,454 for the Airport Centre (up 114% over 2007)
  - 2,063 for the seasonal Flamborough site (down 27% over 2006)

 The Lady Hamilton Club contributed 4,198 hours working at the tourist information centres and assisting delegates at conventions and sport events



Left: The 2007 Downtown Ambassador team promoted tourism and safety in the downtown during the City's high visitor traffic season. Right: The historic Pigott Building is home to Tourism Hamilton's headquarters and downtown tourist information centre.

# 2003 - 2007 Performance Measurements And Tourism Impacts

| Service Measurements                          | 2007   | 2006  | 2005                  | 2004   | 2003   |
|---|--|---|-----------------------|--|--|
| Tourist Information Centre Visits             | 65,833   | 35,788*   | 14,203                | 14,669   | 17,996   |
| Web Unique Visitors                           | 153,617  | 135,193   | 111,653               | 121,926  | 87,522   |
| Phone Inquiries                               | 5,271  | 5,923   | 4,987                 | 5,101  | 7,364  |
| Leads Generated for Travel Trade              | 125 tour operators<br>630 travel agents<br>plus 500 tour<br>operator/group<br>leader mail-outs | 260 tour<br>operators<br>plus 75 group<br>leaders | 353 plus<br>mail-outs | 280 tour<br>operators<br>plus 1,591<br>mail-outs | 155 tour<br>operators<br>plus 1,926<br>mail-outs |
| Leads & Inquiries Serviced for Travel Media   | 84   | 78  | 111                   | 46   | 38   |
| Leads Generated for Conventions &Sport Events | 219/44   | 185   | 192                   | 181  | 53   |
| Convention and Sport Bids Lodged & Won        | 30/14  | 30/19   | 27/16                 | 39/28  | 29/11  |
| Room Nights Generated from Bids Won           | 5,675 Conventions<br>4,460 Sports  | N/A   | N/A                   | N/A  | N/A  |
| Value of Room Nights                          | \$788,000 Convention<br>\$525,000 Sports   |   |                       |  |  |
| Conventions and Sport Events Serviced         | 69/56  | 74/55   | 100/41                | 89/44  | 157  |
| Convention/Sport Grants Administered          | 16/43  | 51  | N/A                   | N/A  | N/A  |
| Tourism Impacts                               |  |   |                       |  |  |
| Hotel Occupancy Rate                          |  | 62.9%   | 60.9%                 | 62%  | 59.6%  |
| Hotel Average Daily Rate                      | +6.8% (Jan-Nov)  | \$103.00  | \$100.47              | \$95.97  | \$98.84  |
| Revenue per Available Room                    | +6.6% (Jan-Nov)  | N/A   | \$57.26               | \$52.27  | \$51.02  |
| Municipal Taxes Supported by Tourism          |  |   |                       | \$4.23M  | \$3.72M  |
| Hamilton Jobs Supported by Tourism            |  |   |                       | 2,384  | 2,113  |

<sup>\* 2006</sup> was the first full year of operation for the Tourism Information Centre at the John C. Munro Hamilton International Airport.

The latest data on Hamilton's tourism performance, as outlined in the "Statistics Canada Regional Tourism Profile, Census Division 25, Hamilton-Wentworth Regional Municipality" covers the year 2004 (there is usually an approximate 18-24 month lag time in receiving this data; however, 2005 data has not yet been released):

- Jobs supported by tourism: ......2,384

<sup>\*\*</sup> Source: "Statistics Canada Regional Tourism Profile, Census Division 25, Hamilton-Wentworth Regional Municipality"